

Emergency Mobile Psychiatric Services (EMPS) Performance Improvement Center (PIC)

Monthly Report: February 2011











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Appendix A: Description of Calculations

Executive Summary

<u>Call and Episode Volume</u>: In February 2011, **211 received 972 calls** including 770 calls (79%) routed to EMPS providers and 202 calls (21%) handled by 211 (e.g., calls for other information or resources, calls transferred to 911). The percent distribution of calls routed to EMPS providers and those handled by 211 remains fairly consistent from month to month.

Among the **770 episodes of care** generated in February, episode volume ranged from 94 episodes (New Haven service area) to 223 episodes (Hartford service area). The statewide average service reach per 1,000 children this month was 0.91, with service area rates ranging from 0.70 (Western) to 1.36 (Hartford) relative to their specific child populations. Additionally, the number of episodes generated relative to the number of children in poverty in each service area yielded a statewide average poverty service reach rate of 2.15 per 1,000 children in poverty, with service area rates ranging from 1.39 (New Haven) to 3.57 (Eastern).

<u>Mobility</u>: Statewide mobility was 89.9% this month, which is up from January 2011 (85.7%) and in line with the last few months of 2010 where the statewide mobility percentage was near or exceeding the 90% goal. The lowest mobility percentage was 80.6% (New Haven) and the highest was 95.7% (Hartford). There was some variability in mobility percentages among individual providers (77% to 100%).

Response Time: Statewide, this month 88% of mobile episodes received a Face-to-face response in 45 minutes or less, which is 30% higher than it was a year ago in February of 2010 (58%). Performance on this indicator ranged from 84% (Hartford) to 94% (Eastern). In addition, the statewide median mobile response time this month was 28 minutes, with all six service areas demonstrating a median mobile response time of 31 minutes or less. These data strongly suggest that EMPS service providers are offering timely responses to crises in the community.

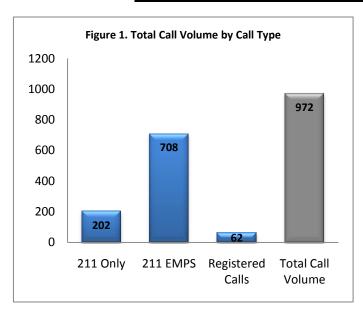
<u>Length of Stay</u>: Statewide, among discharged episodes, 8% (current month) and 9% (cumulative) of Phone Only episodes exceeded one day, 20% (current month) and 29% (cumulative) of Face-to-face episodes exceeded five days, and 6% (current month) and 12% (cumulative) of Plus Stabilization Follow-up episodes exceeded 45 days.

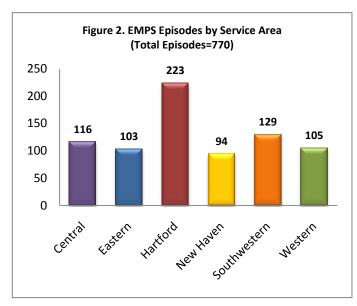
Statewide, the median LOS for open episodes of care with a Crisis Response of Phone Only was 39 days (n=25) and ranged from 12 days (Eastern) to 194 days (New Haven). Statewide, the median LOS for a Crisis Response of Face-to-face was 17 days (n=88) and ranged from 7 days (Hartford) to 80 days (New Haven). For the Plus Stabilization Follow-up Crisis Response, the statewide median LOS was 13 days (n=207) with a range from 11.5 days (Hartford) to 27.5 days (Western). This tells us that families remain open for services beyond the benchmarks for some crisis response categories, but particularly among cases initially coded as phone only. Cases that remain open for services for long periods of time can impact responsiveness as call volume continues to increase, and can compromise accurate and timely data entry practices.

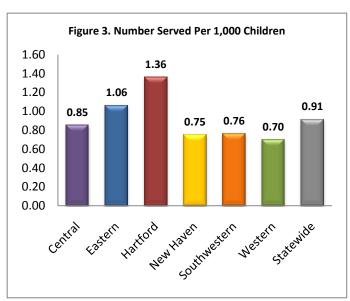
<u>Data Quality Monitoring</u>: The Worker version of the Ohio Scales was completed more consistently than the Parent version. This month statewide completion rates for intake Ohio Scales were: Worker Problem Scale (91%), Parent Problem Scale (73%), Worker Functioning Scale (90%), and Parent Functioning Scale (71%). The statewide completion rate for discharge Ohio Scales this month were: Worker Problem Scale (80%), Parent Problem Scale (42%), Worker Functioning Scale (80%), and Parent Functioning Scale (41%).

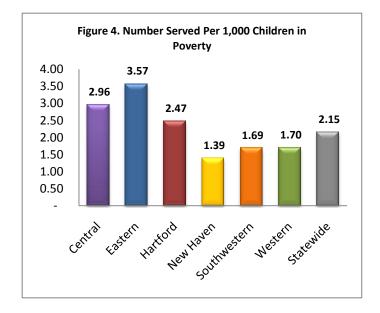
<u>Community Outreach</u>: Formal provider outreach to the community varied this month with a range of 0 (Child Guidance of Southern CT) to 5 (CHR-Manchester) total outreaches. Other types of outreach can include: bulk mailings, providing EMPS posters and brochures, and brief discussion of EMPS services. This month other types of outreaches were provided by six sites (Wheeler-New Britain, Child guidance of Southern CT, Mid-Fairfield Child Guidance, Wellpath-Danbury/Torrington/Waterbury).

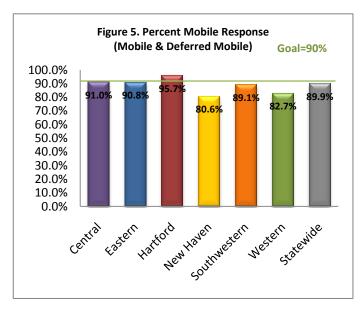
Section I: Primary EMPS Performance Indicators

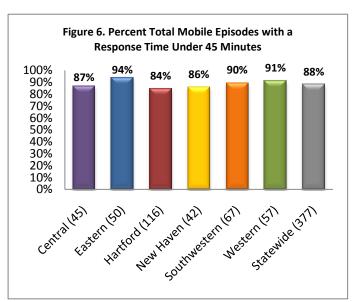




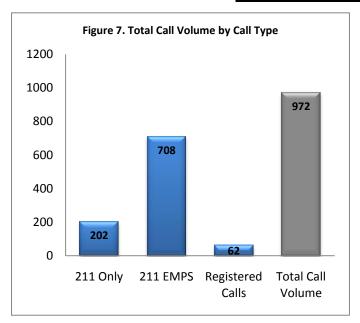


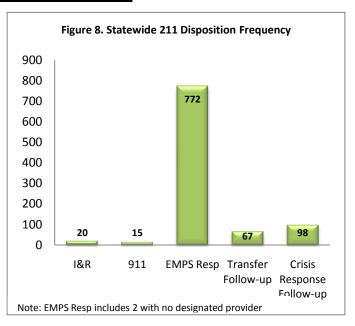


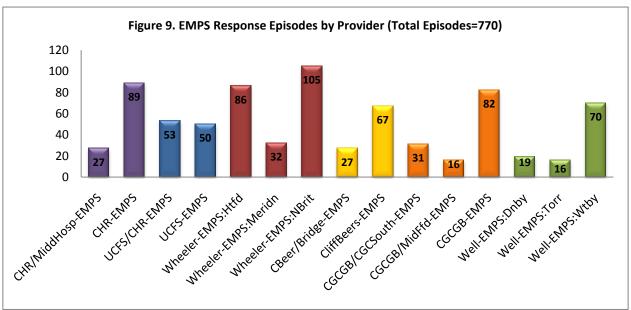


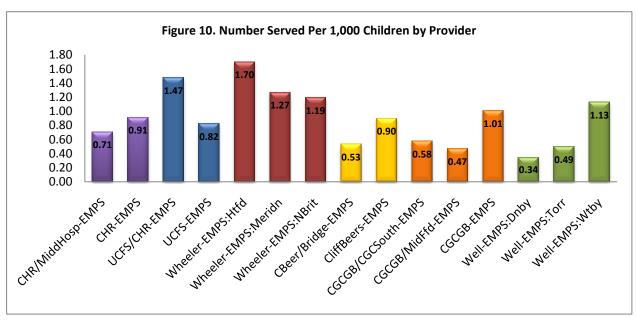


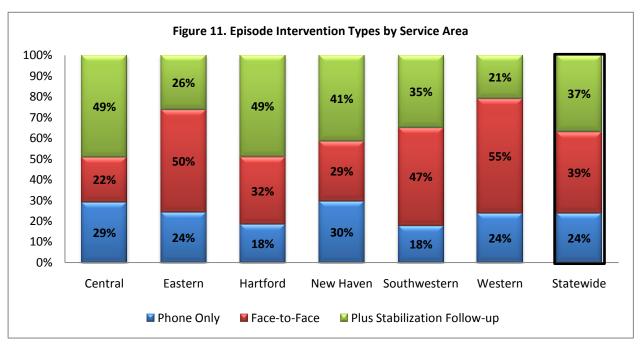
Section II: Episode Volume

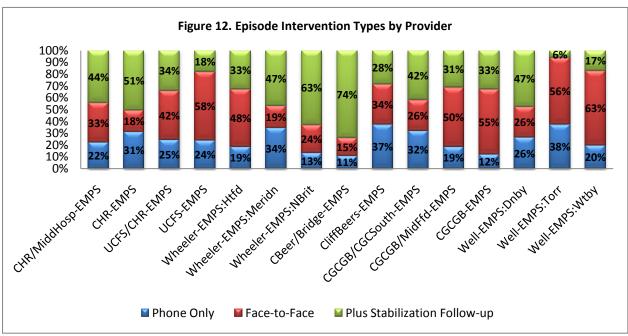




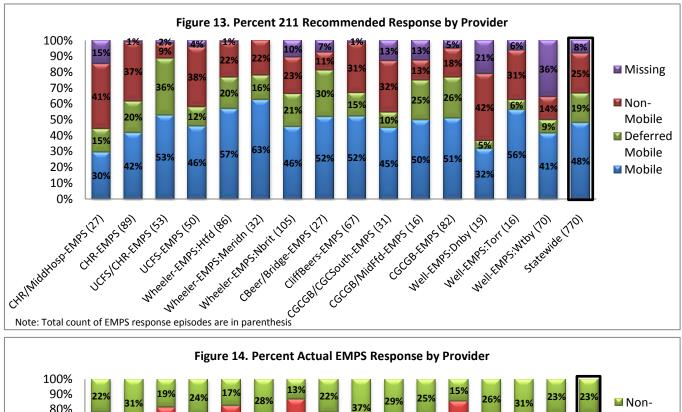


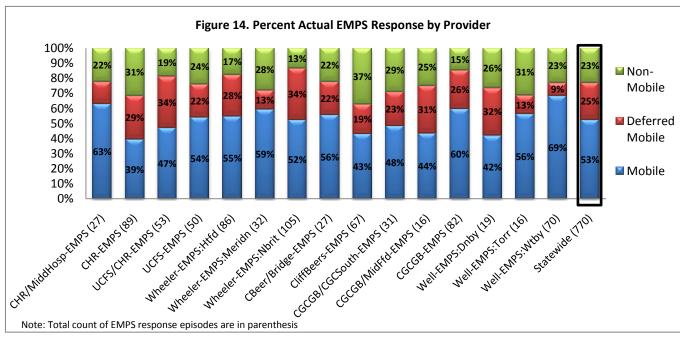


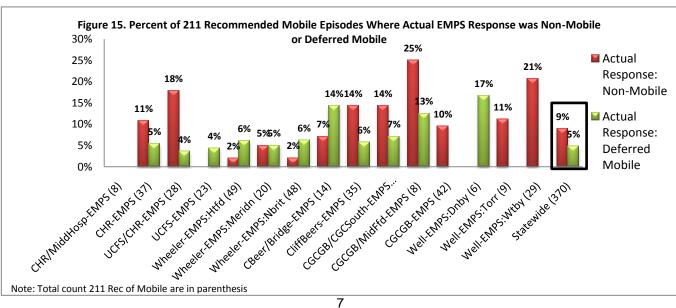


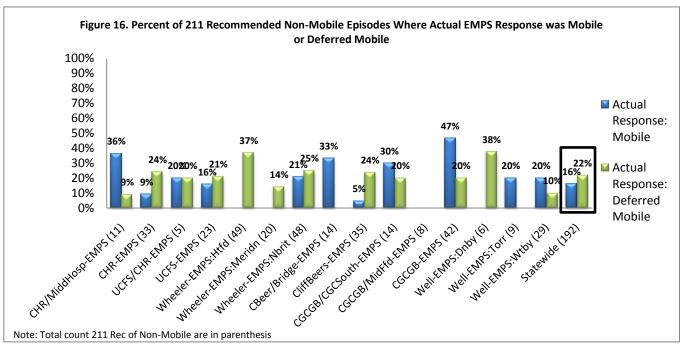


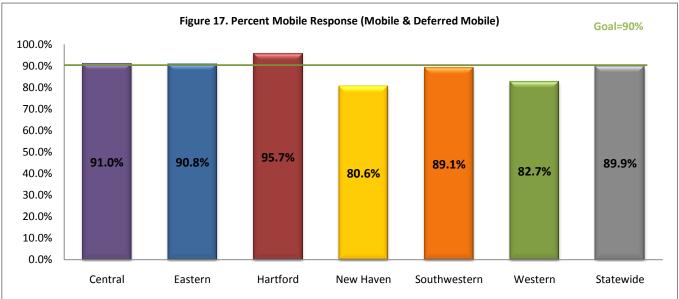
Section III: 211 Recommendations and EMPS Response

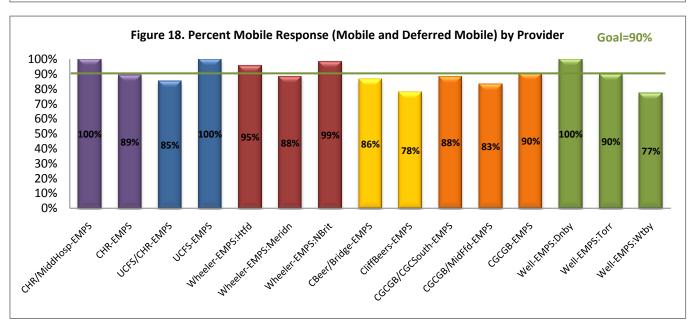




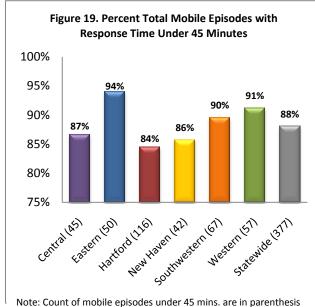


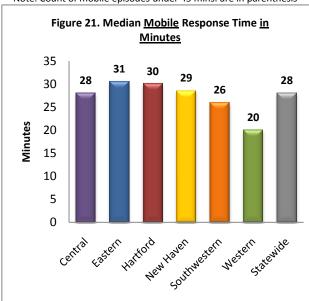


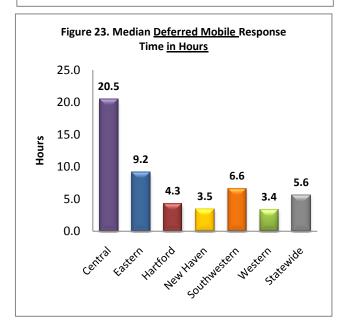


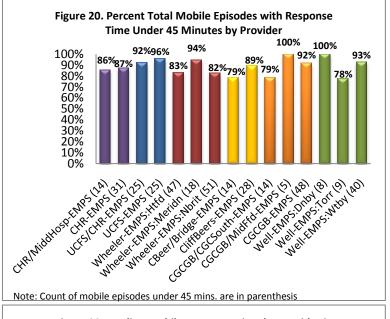


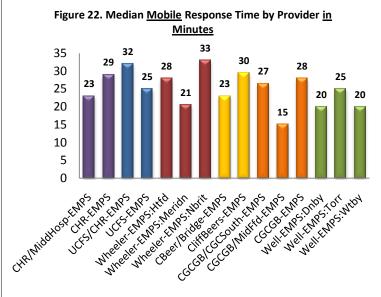
Section IV: Response Time

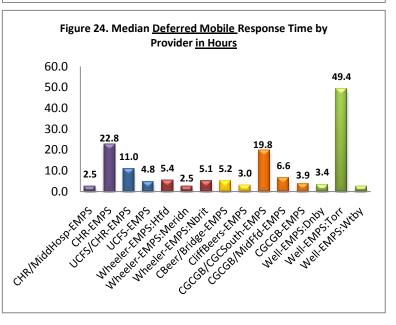




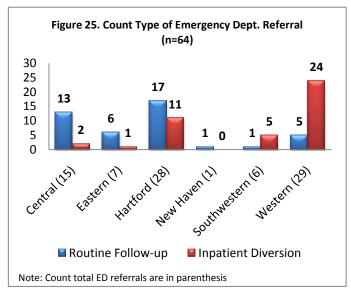


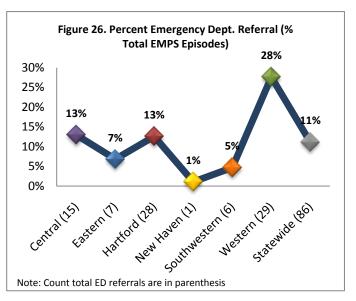


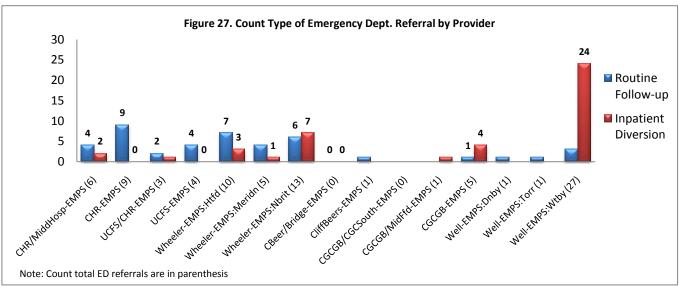


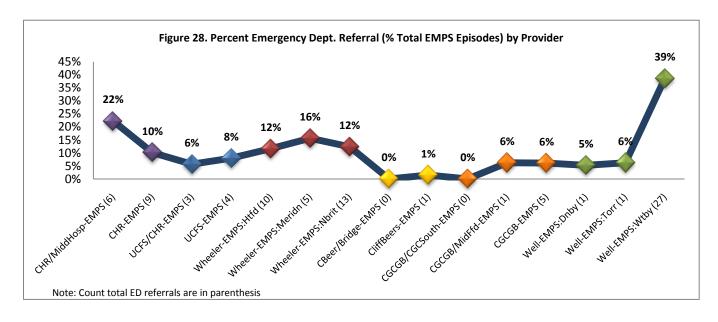


Section V: Emergency Department Referral Type









Section VI: Length of Stay

Table 1. Length of Stay for <u>Discharged Episodes</u> of Care in Days

		Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р	Q	R
			Disch	arged E _l	pisodes	for Curr	ent Re	porting	Period	Cumulative Discharged Episodes*									
			Mean		Median Percent							Mean		Median			Percent		
		LOS: Phone	LOS: FTF	LOS: Stab.	LOS: Phone	LOS: FTF	LOS: Stab.	Phone > 1	FTF > 5	Stab. > 45	LOS: Phone	LOS: FTF	LOS: Stab.	LOS: Phone	LOS: FTF	LOS: Stab.	Phone > 1	FTF > 5	Stab. > 45
1	STATEWIDE	0.5	5.4	23.7	0	1.0	14.0	8%	20%	6%	0.8	7.0	27.9	0	2.0	24.0	9%	29%	12%
2	Central	0.7	8.7	34.9	0	2.0	30.0	8%	29%	17%	1.0	11.2	34.4	0	3.0	26.0	10%	40%	21%
3	CHR/MiddHosp-EMPS	1.4	0.0	17.0	0	3.0	8.0	14%	13%	0%			6.1	0	1.0	5.0	16%	12%	1%
4	CHR-EMPS	0.4	10.2	36.0	0	1.0	30.0	6%	33%	18%	0.7	19.5	38.4	0	10.0	30.0	7%	67%	24%
5	Eastern	0.8	1.9	11.3	0	1.0	10.0	15%	13%	0%	0.2	2.5	22.8	0	1.0	21.0	4%	4%	2%
6	UCFS/CHR-EMPS		0.7	13.0	1	0.0	12.0	33%	0%	0%		2.5	22.9	0	0.0	21.0	2%	7%	3%
7	UCFS-EMPS	0.4	2.9	9.4	0	1.5	9.0	10%	25%	0%	0.3	2.5	22.6	0	2.0	21.0	4%	3%	1%
8	Hartford	0.4	5.8	22.2	0	1.0	19.5	10%	22%	2%	0.9	6.1	27.7	0	3.0	23.0	14%	30%	14%
9	Wheeler-EMPS:Htfd	0.4	6.1	18.5	0	1.5	18.0	5%	19%	0%	1.5	5.7	25.8	0	3.0	22.0	20%	31%	9%
10	Wheeler-EMPS:Meridn	0.0	4.0	27.0	0	1.0	25.0	0%	40%	6%	1.0		24.1	0	3.0	20.0	18%	26%	9%
11	Wheeler-EMPS:NBrit	0.5	6.1	22.4	0	1.0	19.0	14%	19%	2%	0.2	6.9	29.9	0	3.0	26.0	5%	31%	18%
12	New Haven	0.7	6.3	19.8	0	2.0	19.0	11%	13%	0%	1.1	8.1	25.7	0	4.0	24.0	6%	41%	6%
13	CBeer/Bridge-EMPS	0.3	2.0	24.7	0	1.0	24.5	0%	0%	0%	4.3		25.6	0	0.0	27.0	19%	16%	2%
14	CliffBeers-EMPS	0.9	8.1	16.6	0	2.5	16.0	13%	19%	0%	0.7	9.8	25.9	0	6.0	21.0	5%	51%	11%
15	Southwestern	0.2	4.7	22.0	0	2.0	14.0	3%	28%	8%	1.0	8.4	29.4	0	1.0	29.5	12%	32%	13%
16	CGCGB/CGCSouth-EMPS	0.0	3.4	26.7	0	3.0	23.0	0%	20%	13%	0.5	7.0	39.1	0	0.0	40.0	4%	16%	34%
17	CGCGB/MidFfd-EMPS		1.6	6.5	0		7.0	0%	13%	0%	0.7	2.4	21.6	0	1.0			13%	14%
18	CGCGB-EMPS	0.4	5.9	21.6	0	2.5	14.5	7%	35%	5%	1.8	10.0	27.8	0	3.0	29.0	18%	41%	3%
19	Western	0.2	2.6	17.2	0	0.5	14.0	3%	9%	0%	0.5	5.9	22.9	0	1.0	22.0	4%	27%	7%
20	Well-EMPS:Dnby	0.0	1.0	10.5	0	0.0	10.5	0%	0%	0%	0.4	5.6	15.9	0	0.0	14.0	2%	25%	2%
21	Well-EMPS:Torr	0.0	3.5	13.4	0	0.0	14.0	0%	25%	0%			20.1	0	5.0				3%
22	Well-EMPS:Wtby	0.2	2.7	18.8	0	1.0	14.0	4%	6%	0%	0.7	5.6	26.2	0	1.0	27.0	5%	24%	10%

^{*} Includes discharged episodes from January 1, 2010 to the end of the current reporting period.

Note: Blank cells indicate no data was available for that particular inclusion criteria

Definitions:

LOS: Phone Length of Stay in Days for Phone Only
LOS: FTF Length of Stay in Days for Face To Face Only

LOS: Stab. Length of Stay in Days for Stabilization Plus Follow-up Only

Phone > 1 Percent of episodes that are phone only that are greater than 1 day
FTF > 5 Percent of episodes that are face to face that are greater than 5 days

Stab. > 45 Percent of episodes that are stabilization plus follow-up that are greater than 45 days

Table 2. Number of Episodes for <u>Discharged Episodes</u> of Care

		Α	В	С	D	E	F	G	н	l i	J	К	L			
			rged Epi	_	_	_	rting			-						
				Perio	od	-	_	Cumulative Discharged Episodes*								
		N used	Mean/N	∕ledian	N used	d for Pe	rcent	N use	d Mean/N	⁄ledian	N used for Percen					
		LOS: Phone	LOS: FTF	LOS: Stah	Phone > 1	FTF > 5	Stab. > 45	LOS: Phone	LOS: FTF	LOS: Stah	Phone > 1	FTF > 5	Stab. > 45			
			245													
1	STATEWIDE	166	245	232	13	50	14	2045	4256	3595	175	1254	440			
2	Central	24	41	53	2	12	9	357	509	589	35	206	123			
3	CHR/MiddHosp-EMPS	7	8	3	1	1	0	118	243	73	19	29	:			
4	CHR-EMPS	17	33	50	1	11	9	239	266	516	16	177	122			
5	Eastern	13	15	15	2	2	0	225	480	407	8	21				
6	UCFS/CHR-EMPS	3	7	8	1	0	0	66	164	237	1	12	(
7	UCFS-EMPS	10	8	7	1	2	0	159	316	170	7	9	:			
8	Hartford	52	83	84	5	18	2	472	973	1430	64	293	200			
9	Wheeler-EMPS:Htfd	21	36	23	1	7	0	214	483	426	42	148	38			
10	Wheeler-EMPS:Meridn	3	10	16	0	4	1	73	100	245	13	26	22			
11	Wheeler-EMPS:NBrit	28	37	45	4	7	1	185	390	759	9	119	140			
12	New Haven	19	23	15	2	3	0	330	529	403	20	215	2!			
13	CBeer/Bridge-EMPS	4	7	6	0	0	0	32	156	216	6	25				
14	CliffBeers-EMPS	15	16	9	2	3	0	298	373	187	14	190	2:			
15	Southwestern	29	39	39	1	11	3	253	848	514	31	272	68			
16	CGCGB/CGCSouth-EMPS	10	5	15	0	1	2	101	180	132	4	28	4!			
17	CGCGB/MidFfd-EMPS	5	8	4	0	1	0	60	103	106	10	13	1!			
18	CGCGB-EMPS	14	26	20	1	9	1	92	565	276	17	231	:			
19	Western	29	44	26	1	4	0	408	917	252	17	247	17			
20	Well-EMPS:Dnby	1	5	2	0	0	0	91	114	43	2	29	:			
21	Well-EMPS:Torr	4	8	5	0	2	0	84	96	65	4	47	:			
22	Well-EMPS:Wtby	24	31	19	1	2	0	233	707	144	11	171	14			

^{*} Includes discharged episodes from January 1, 2010 to the end of the current reporting period.

Note: Blank cells indicate no data was available for that particular inclusion criteria

Definitions:

LOS: Phone Length of Stay in Days for Phone Only
LOS: FTF Length of Stay in Days for Face To Face Only

LOS: Stab. Length of Stay in Days for Stabilization Plus Follow-up Only

Phone > 1 Percent of episodes that are phone only that are greater than 1 day
FTF > 5 Percent of episodes that are face to face that are greater than 5 days

Stab. > 45 Percent of episodes that are stabilization plus follow-up that are greater than 45 days

Table 3. Length of Stay for Open Episodes of Care in Days

		Α	В	С	D	Е	F	G	Н	I	J	K	L	М	N	0			
		Episodes Still in Care*										N of Episodes Still in Care*							
			Mean		N	⁄ledian			Percent		N used	N used for Percen							
		LOS: Phone	LOS: FTF	LOS: Stab.	LOS: LOS: Phone LOS: FTF Stab. Ph		Phone > 1	FTF > 5 Stab. > 45		LOS: Phone	LOS: FTF	LOS: Stab.	Phone > 1	FTF > 5	Stab. > 45				
1	STATEWIDE	121.0	50.2	30.9	39.0	17.0	13.0	96%	80%	15%	25	88	207	24	70	31			
2	Central	128.0	56.3	17.6	128.0	19.0	15.0	100%	78%	6%	1	9	47	1	7	3			
3	CHR/MiddHosp-EMPS		323.0		128.0	323.0		100%	100%		1	1	0	1	1	0			
4	CHR-EMPS		23.0	17.6		19.0	15.0		75%	6%	0	8	47	0	6	3			
5	Eastern	12.0		23.0	12.0		12.0	100%		7%	1	0	15	1	0	1			
6	UCFS/CHR-EMPS			31.4	12.0		16.5	100%		10%	1	0	10	1	0	1			
7	UCFS-EMPS			6.2			6.0			0%	0	0	5	0	0	0			
8	Hartford	16.6	10.7	11.7	15.0	7.0	11.5	100%	56%	0%	5	18	46	5	10	0			
9	Wheeler-EMPS:Htfd	13.8	7.8	12.9	14.5	5.0	13.5	100%	40%	0%	4	10	14	4	4	0			
10	Wheeler-EMPS:Meridn	28.0	21.5		28.0	21.5		100%	100%		1	2	0	1	2	0			
11	Wheeler-EMPS:NBrit		12.0	11.2		12.5	10.5		67%	0%	0	6	32	0	4	0			
12	New Haven	186.2	102.7	35.5	194.0	80.0	13.0	92%	95%	24%	12	21	37	11	20	9			
13	CBeer/Bridge-EMPS	219.5	148.0	31.7	271.0	131.0	11.0	100%	100%	16%	10	11	25	10	11	4			
14	CliffBeers-EMPS	19.5	52.8	43.5	19.5	40.5	23.5	50%	90%	42%	2	10	12	1	9	5			
15	Southwestern	53.3	34.1	55.6	54.0	14.0	19.5	100%	84%	29%	4	31	56	4	26	16			
16	CGCGB/CGCSouth-EMPS	77.5	103.8	99.6	77.5	81.0	73.0	100%	100%	59%	2	6	27	2	6	16			
17	CGCGB/MidFfd-EMPS		36.3	15.7		6.0	20.0		67%	0%	0	3	3	0	2	0			
18	CGCGB-EMPS	29.0	14.8	14.4	29.0	13.5	12.5	100%	82%	0%	2	22	26	2	18	0			
19	Western	178.0	56.0	44.2	178.0	13.0	27.5	100%	78%	33%	2	9	6	2	7	2			
20	Well-EMPS:Dnby			6.0			6.0			0%	0	0	1	0	0	0			
21	Well-EMPS:Torr	6.0			6.0			100%			1	0	0	1	0				
22	Well-EMPS:Wtby	350.0	350.0	51.8	350.0	13.0	35.0	100%	78%	40%	1	9	5	1	7	2			

^{*} Includes episodes still in care from January 1, 2010 to end of current reporting period.

Note: Blank cells indicate no data was available for that particular inclusion criteria

Definitions:

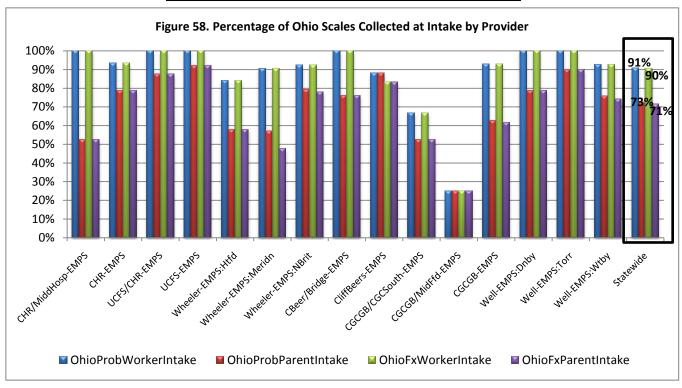
LOS: Phone Length of Stay in Days for Phone Only
LOS: FTF Length of Stay in Days for Face To Face Only

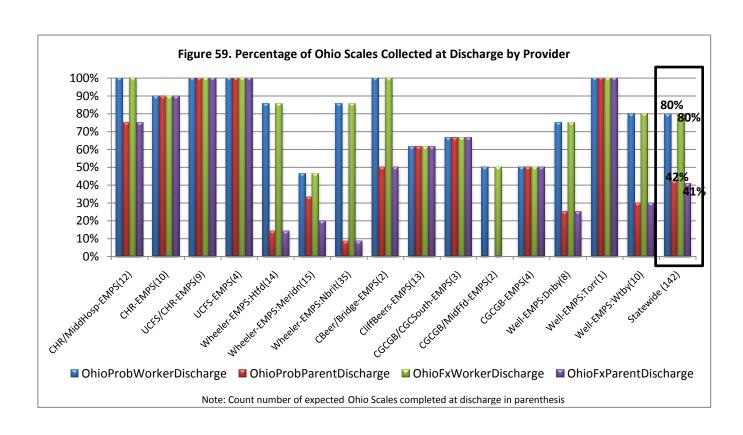
LOS: Stab. Length of Stay in Days for Stabilization Plus Follow-up Only

Phone > 1 Percent of episodes that are phone only that are greater than 1 day
FTF > 5 Percent of episodes that are face to face that are greater than 5 days

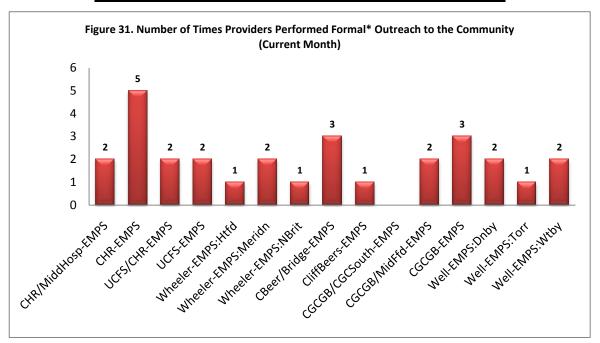
Stab. > 45 Percent of episodes that are stabilization plus follow-up that are greater than 45 days

Section XI: Data Quality Monitoring





Section VIII: Community Outreach Efforts



^{*} Formal outreach refers to: 1) In person presentations lasting 30 minutes, preferably more, using the EMPS PowerPoint slides and including distribution to attendees of marketing materials and other EMPS resources; 2) Outreach presentations that are in person that include workshops, conferences, or similar gatherings in which EMPS is discussed for at least an hour or more; 3) Outreach presentations that are not in person which may include workshops, conferences, or similar gatherings in which the EMPS marketing video, banner, and table skirt are set up for at least 2 hours with marketing materials made available to those who would like them; 4) The EMPS PIC considers other outreaches for inclusion on a case-by-case basis, as requested by EMPS providers.

Appendix A: Description of Calculations

Section I: Primary EMPS Performance Indicators

- Figure 1 tabulates the total number of calls by service area by 211-only, 211-EMPS, or registered calls.
- Figure 2 calculates the total number of EMPS episodes for the specified time frame for the designated service area.
- Figure 3 shows the number of children served by EMPS per 1,000 children. This is calculated by summing the total number of episodes for the specified service area multiplied by 1,000; this result is then divided by the total number of youth in that particular service area as reported by U.S. Census data.
- Figure 4 determines the number of children served by EMPS that are TANF eligible out of the total number of children in that service area that are eligible for free or reduced lunch¹. This is calculated by selecting only those episodes that are coded as face-to-face or crisis response stabilization plus follow-up divided by the total number of youth receiving free or reduced lunch¹ in that service area.
- Figure 5 isolates the total number of episodes that 211 recommended as mobile or deferred mobile. This number of episodes is then divided by the total number of episodes where the actual EMPS response was either mobile or deferred mobile. Multiply that result by 100 to get the percentage.
- Figure 6 isolates the total number of episodes with an actual EMPS response of mobile and a response time less than 45 minutes divided by the total number of episodes with an actual EMPS response of mobile (response time is calculated by subtracting the First Contact Date Time from the Call Date Time. In this calculation, 10 minutes is subtracted from the original response time to account for the average 211 call).

Section II: Episode Volume

- Figure 7 tabulates the total number of calls by service area by 211-Only, 211-EMPS or Registered Calls.
- Figure 8 shows the 211 disposition of all calls received.
- Figure 9 shows the 211 disposition of EMPS response categorized by provider.
- Figure 10 shows the number served per 1,000 children by provider, calculated the same as Figure 3.
- Figure 11 is a stacked bar chart that represents the percent of episodes that are coded as either a phone only, face-to-face, or plus stabilization follow-up crisis response. Each percentage is calculated by counting the number of episodes in the respective category (i.e., phone only) divided by the total number of episodes coded as crisis response for that specified service area.

Section III: 211 Recommendations and EMPS Response

- Figure 13 shows the percentage of the 211 recommended responses (i.e. mobile, deferred mobile, non-mobile) for all EMPS Responses by provider. Calculated by taking the count of the 211 Recommended Response Mode (i.e. mobile, deferred mobile, non-mobile) divided by the total count of episodes with a 211 disposition of EMPS Response then multiply that by 100 to get the percentage.
- Figure 14 shows a percentage of the actual EMPS response mode (i.e., mobile, deferred mobile, non-mobile) for the total EMPS Response episodes by provider. Calculated by taking the count of the actual EMPS Response Mode (i.e. mobile, deferred mobile, non-mobile) divided by the total count of episodes with a 211 disposition of EMPS Response then multiply that by 100 to get the percentage.
- Calculation for Figure 15: Count 211 recommended mobile where actual response was non-mobile (separately for deferred mobile) divided by total count of 211 recommended mobile, multiply that number by 100 to get the percentage.
- Calculation for Figure 16: Count 211 recommended non-mobile where actual response was mobile (separately for deferred mobile) divided by total count of 211 recommended non-mobile, multiply that number by 100 to get the percentage.
- Figure 17 is the same graph as Figure 5.
- Figure 18 uses the same calculation as Figure 5.
- ¹United States Department of Agriculture, Food and Nutrition Service, "*Eligibility Manual for School Meals, January 2008*", http://www.fns.usda.gov/cnd/Lunch/.

Section IV: Response Time

- Figure 19 is the same graph as shown in Figure 6.
- Figure 20 uses the same calculation as Figures 6 & 19 and is shown by provider.
- Figure 21 arranges response times for episodes coded as EMPS response mode-mobile in ascending order by service area and shows the response time in the middle.
- Figure 22 uses the same calculation as Figure 21 and is categorized by provider.
- Figure 23 arranges response times for episodes coded as EMPS response mode-deferred mobile in ascending order by service area and shows the response time in the middle.
- Figure 24 uses the same calculation as Figure 23 and is categorized by provider.

Section V: Emergency Department Referral Type

- Figure 25 shows the number of ED referrals (i.e. routine follow-up or in-patient diversion) by service area.
- Figure 26 is calculated by taking the count of ED referrals for the specified service area divided by total number of EMPS response episodes for that service area and multiplying that number by 100 to get the percentage.
- Figures 27 and 28 use the same calculations as Figures 25 and 26 respectively, and are shown by provider.

Section VI: Length of Stay

- Table 1 shows the mean, median, and percentage of episodes exceeding the LOS benchmarks, statewide, by service area, and by provider. Discharged episodes are broken into the various Crisis Response categories (Phone Only, Face-to-face and Plus Stabilization Follow-up) for two separate periods of time: 1) the current reporting period and 2) cumulatively since January 1, 2010.
- Table 2 shows the total number of episodes used to calculate the mean, median and percent in Table 1.
- Table 3 shows the same Crisis Response categories for episodes still in care as of January 1, 2010 to the end of current reporting period. To calculate length of stay data, an episode end date is needed. The episodes still in care do not have episode end dates at the time the data is download. Therefore, an episode end date equal to the last day of the current reporting period was used to calculate length of stay.

Section VII: Data Quality Monitoring

- Figure 29 calculates the percent of Ohio <u>intake</u> scales by dividing actual over expected. The numerator is calculated by counting the number of Ohio <u>intake</u> scales for those episodes coded as crisis response face-to-face OR plus stabilization follow-up AND an actual EMPS response of mobile OR deferred mobile. This is divided by the total number of expected Ohio <u>intake</u> scales which is calculated by counting the total number of episodes coded as crisis response face-to-face OR plus stabilization follow-up AND episodes coded with an actual EMPS response of mobile OR deferred mobile.
- Figure 30 calculates the percent of Ohio <u>discharge</u> scales by dividing actual over expected. The numerator is calculated by counting the number of Ohio <u>discharge</u> scales for those episodes coded as crisis response plus stabilization follow-up AND an actual EMPS response mode of mobile OR deferred mobile AND has an episode end date. This is divided by the total number of expected Ohio <u>discharge</u> scales which is calculated by counting the total number of episodes that are coded as crisis response plus stabilization follow-up AND

Section VIII: Provider Community Outreach

• Figure 31 shows a count of the number of times a provider performed formal community outreach during the current month.